| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended December 31, 2022 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Bud | dget | Act | tual |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY22 YTD ACTUAL | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAI } \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 4,991,620 | 84.15\% |  | 5,932,000 |  | 4,416,104 | 74.45\% | 0 | 0.00\% | $(575,516)$ | (9.70\%) |
| Tuition-Out of County |  | 404,000 |  | 572,544 | 141.72\% |  | 404,000 |  | 799,488 | 197.89\% | 0 | 0.00\% | 226,944 | 56.17\% |
| Tuition-Out of State |  | 2,339,200 |  | 2,440,400 | 104.33\% |  | 2,339,200 |  | 2,920,000 | 124.83\% | 0 | 0.00\% | 479,600 | 20.50\% |
| Tuition-Non-Credit |  | 892,300 |  | 703,130 | 78.80\% |  | 910,000 |  | 605,329 | 66.52\% | 17,700 | 1.98\% | $(97,801)$ | (12.28\%) |
| Credit Fees |  | 2,102,518 |  | 1,915,224 | 91.09\% |  | 2,114,250 |  | 1,944,910 | 91.99\% | 11,732 | 0.56\% | 29,686 | 0.90\% |
| Non-Credit Fees |  | 165,750 |  | 157,498 | 95.02\% |  | 165,750 |  | 150,257 | 90.65\% | 0 | 0.00\% | $(7,241)$ | (4.37\%) |
| Government Appropriations |  | 21,445,548 |  | 10,696,416 | 49.88\% |  | 23,995,027 |  | 11,997,518 | 50.00\% | 2,549,479 | 11.89\% | 1,301,102 | 0.12\% |
| Interest Income |  | 50,000 |  | 5,793 | 11.59\% |  | 20,000 |  | 162,224 | 811.12\% | $(30,000)$ | (60.00\%) | 156,431 | 799.53\% |
| Miscellaneous Income |  | 140,950 |  | 82,449 | 58.49\% |  | 140,950 |  | 120,252 | 85.32\% | 0 | 0.00\% | 37,803 | 26.82\% |
| TOTAL REVENUE | \$ | 33,472,266 | \$ | 21,565,073 | 64.43\% | \$ | 36,021,177 | \$ | 23,116,081 | 64.17\% | \$2,548,911 | 7.61\% | \$1,551,008 | (0.25\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,105,716 |  | 3,782,073 | 41.54\% |  | 9,369,677 |  | 4,536,889 | 48.42\% | 263,961 | 2.90\% | 754,815 | 6.89\% |
| Fringe Benefits |  | 2,109,601 |  | 962,094 | 45.61\% |  | 2,095,223 |  | 971,077 | 46.35\% | $(14,378)$ | (0.68\%) | 8,983 | 0.74\% |
| Contracted Services |  | 573,439 |  | 232,618 | 40.57\% |  | 667,166 |  | 307,272 | 46.06\% | 93,727 | 16.34\% | 74,654 | 5.49\% |
| Materials \& Supplies |  | 725,757 |  | 322,953 | 44.50\% |  | 883,835 |  | 410,441 | 46.44\% | 158,078 | 21.78\% | 87,488 | 1.94\% |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,074 |  | 13,431 | 35.28\% |  | 38,554 |  | 15,349 | 39.81\% | 480 | 1.26\% | 1,918 | 4.54\% |
| Grants \& Subsidies |  | 96,000 |  | 33,951 | 35.37\% |  | 96,000 |  | 17,142 | 17.86\% | 0 | 0.00\% | $(16,809)$ | (17.51\%) |
| Utilities |  | 3,688 |  | 3,445 | 93.41\% |  | 5,495 |  | 1,095 | 19.92\% | 1,807 | 49.00\% | $(2,350)$ | (73.49\%) |
| Other |  | 6,000 |  | 2,860 | 47.67\% |  | 6,000 |  | 558 | 9.30\% | 0 | 0.00\% | $(2,302)$ | (38.37\%) |
| Capital Outlay |  | 11,450 |  | 2,926 | 25.55\% |  | 38,050 |  | 7,287 | 19.15\% | 26,600 | 232.31\% | 4,361 | (6.40\%) |
| TOTAL BY FUNCTION | \$ | 12,669,725 | \$ | 5,356,350 | 42.28\% | \$ | 13,200,000 | \$ | 6,267,109 | 47.48\% | \$530,275 | 4.19\% | \$910,759 | 5.20\% |


|  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { \% } \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{aligned} & \text { FY22-23 } \\ & \$ \\ & \text { IRIANCE } \end{aligned}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  | $\begin{aligned} & \text { FY22-23 } \\ & \$ \\ & \text { RIANCE } \end{aligned}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,020,898 |  |  |  | 1,034,640 | 51.20\% |  |  |  | 2,217,548 |  | 1,159,685 | 52.30\% |  | 196,650 | 9.73\% |  | 125,045 | 1.10\% |
| Fringe Benefits |  | 615,038 |  | 281,730 | 45.81\% |  | 615,038 |  | 298,327 | 48.51\% |  | - | - |  | 16,597 | 2.70\% |
| Contracted Services |  | 297,079 |  | 160,882 | 54.15\% |  | 386,327 |  | 263,655 | 68.25\% |  | 89,248 | 30.04\% |  | 102,773 | 14.09\% |
| Materials \& Supplies |  | 199,114 |  | 29,470 | 14.80\% |  | 206,684 |  | 27,432 | 13.27\% |  | 7,570 | 3.80\% |  | $(2,038)$ | (1.53\%) |
| Conferences/Meetings |  | 26,735 |  | 14,459 | 54.08\% |  | 34,085 |  | 14,348 | 42.10\% |  | 7,350 | 27.49\% |  | (111) | (11.99\%) |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Other |  | 20,000 |  | 4,392 | 21.96\% |  | 20,000 |  | 37,353 | 186.77\% |  | - | - |  | 32,962 | 164.81\% |
| Capital Outlay |  | 27,000 |  | 11,202 | 41.49\% |  | 33,910 |  | 8,488 | 25.03\% |  | 6,910 | 25.59\% |  | $(2,714)$ | (16.46\%) |
| TOTAL BY FUNCTION | \$ | 3,205,864 | \$ | 1,536,775 | 47.94\% | \$ | 3,513,592 | \$ | 1,809,290 | 51.49\% |  | \$307,728 | 9.60\% |  | \$272,514 | 3.56\% |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,297,066 |  | 1,091,398 | 47.51\% |  | 2,453,754 |  | 1,189,496 | 48.48\% |  | 156,688 | 6.82\% |  | 98,098 | 0.96\% |
| Fringe Benefits |  | 620,297 |  | 298,269 | 48.08\% |  | 620,297 |  | 323,467 | 52.15\% |  | - | 0.00\% |  | 25,198 | 4.06\% |
| Contracted Services |  | 410,698 |  | 90,915 | 22.14\% |  | 450,772 |  | 115,062 | 25.53\% |  | 40,074 | 9.76\% |  | 24,147 | 3.39\% |
| Materials \& Supplies |  | 86,275 |  | 27,249 | 31.58\% |  | 98,137 |  | 23,219 | 23.66\% |  | 11,862 | 13.75\% |  | $(4,030)$ | (7.92\%) |
| Conferences/Meetings |  | 13,430 |  | 14,427 | 107.42\% |  | 20,971 |  | 13,601 | 64.86\% |  | 7,541 | 56.15\% | \$ | (826) | (42.57\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Subsidies \& Grants |  | 327,750 |  | 223,634 | 68.23\% |  | 327,750 |  | 454,791 | 138.76\% |  | - | 0.00\% |  | 231,157 | 70.53\% |
| Fixed Expenses |  | 24,215 |  | 23,275 | 96.12\% |  | 22,025 |  | 22,025 | 100.00\% |  | $(2,190)$ | (9.04\%) |  | $(1,250)$ | 3.88\% |
| Other |  | 155,950 |  | 53,212 | 34.12\% |  | 179,450 |  | 101,083 | 56.33\% |  | 23,500 | 15.07\% |  | 47,871 | 22.21\% |
| Capital Outlay |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| TOTAL BY FUNCTION | \$ | 3,935,681 | \$ | 1,822,379 | 46.30\% | \$ | 4,173,156 | \$ | 2,242,743 | 53.74\% |  | \$237,475 | 6.03\% |  | \$420,364 | 7.44\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 3,969,469 |  | 1,962,846 | 49.45\% |  | 4,515,338 |  | 2,146,102 | 47.53\% |  | 545,869 | 13.75\% |  | 183,257 | (1.92\%) |
| Fringe Benefits |  | 1,388,703 |  | 642,381 | 46.26\% |  | 2,066,323 |  | 566,238 | 27.40\% |  | 677,620 | 48.80\% |  | $(76,142)$ | (18.85\%) |
| Contracted Services |  | 2,162,820 |  | 1,676,221 | 77.50\% |  | 3,050,607 |  | 1,554,375 | 50.95\% |  | 887,787 | 41.05\% |  | $(121,846)$ | (26.55\%) |
| Materials \& Supplies |  | 182,486 |  | 67,476 | 36.98\% |  | 213,358 |  | 84,552 | 39.63\% |  | 30,872 | 16.92\% |  | 17,075 | 2.65\% |
| Communication |  | 301,350 |  | 95,346 | 31.64\% |  | 305,000 |  | 96,643 | 31.69\% |  | 3,650 | 1.21\% |  | 1,297 | 0.05\% |
| Conferences/Meetings |  | 180,438 |  | 120,470 | 66.77\% |  | 205,890 |  | 133,257 | 64.72\% |  | 25,452 | 14.11\% |  | 12,787 | (2.04\%) |
| Fixed Expenses |  | 470,884 |  | 253,772 | 53.89\% |  | 527,975 |  | 318,847 | 60.39\% |  | 57,091 | 12.12\% |  | 65,075 | 6.50\% |
| Other |  | 1,349,016 |  | 4,184 | 0.31\% |  | 309,736 |  | 17,377 | 5.61\% |  | $(1,039,280)$ | (77.04\%) |  | 13,193 | 5.30\% |
| Capital Outlay |  | 41,586 |  | 0 | 0.00\% |  | 6,000 |  | 27,224 | 453.74\% |  | $(35,586)$ | (85.57\%) |  | 27,224 | 453.74\% |
| TOTAL BY FUNCTION | \$ | 10,046,752 | \$ | 4,822,695 | 48.00\% | \$ | 11,200,227 | \$ | 4,944,616 | 44.15\% | \$ | 1,153,475 | 11.48\% |  | \$121,921 | (3.86\%) |


|  | FY22 BUDGET |  | FY22 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY23 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,331,183 |  |  |  | 605,577 | 45.49\% |  |  |  | 1,343,683 |  | 663,677 | 49.39\% | 12,500 | 0.94\% | 58,099 | 3.90\% |
| Fringe Benefits |  | 625,469 |  | 296,020 | 47.33\% |  | 625,469 |  | 291,443 | 46.60\% | - | 0.00\% | $(4,577)$ | (0.73\%) |
| Contracted Services |  | 425,600 |  | 227,118 | 53.36\% |  | 473,655 |  | 222,431 | 46.96\% | 48,055 | 11.29\% | $(4,687)$ | (6.40\%) |
| Materials \& Supplies |  | 251,030 |  | 142,800 | 56.89\% |  | 273,600 |  | 174,717 | 63.86\% | 22,570 | 8.99\% | 31,917 | 6.97\% |
| Memberships |  | 1,100 |  | - | 0.00\% |  | 500 |  | - | 0.00\% | (600) | (54.55\%) | - | 0.00\% |
| Utilities |  | 806,912 |  | 344,883 | 42.74\% |  | 844,505 |  | 470,935 | 55.76\% | 37,593 | 4.66\% | 126,052 | 13.02\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 65,245 | 39.98\% |  | 300,000 |  | 37,817 | 12.61\% | 136,800 | 83.82\% | $(27,428)$ | (27.37\%) |
| Other |  | $(49,250)$ |  | $(4,838)$ | 9.82\% |  | $(49,250)$ |  | $(3,865)$ | 7.85\% | - | 0.00\% | \$973 | (1.98\%) |
| Capital Outlay |  | 59,000 |  | 5,506 | 9.33\% |  | 122,040 |  | 41,959 | 34.38\% | 63,040 | 106.85\% | 36,453 | 25.05\% |
| TOTAL BY FUNCTION | \$ | 3,614,244 | \$ | 1,682,311 | 46.55\% | \$ | 3,934,202 | \$ | 1,899,114 | 48.27\% | \$319,958 | 8.85\% | \$216,803 | 1.73\% |
| TOTAL EXPENDITURES | \$ | 33,472,266 | \$ | 15,220,512 | 45.47\% | \$ | 36,021,177 | \$ | 17,162,871 | 47.65\% | \$2,548,911 | 7.61\% | \$1,942,360 | 2.17\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$6,344,562 |  |  |  |  | \$5,953,210 |  |  |  | (6.17\%) |  |



| HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended December 31, 2022 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{array}{r} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{array}$ |  | $\%$ <br> REC/EXP | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \\ \hline \end{gathered}$ | FY22-23 Budget $\$$ VARIANCE | FY22-23 Actual \$ VARIANCE | FY22-23 <br> \% Rec/Exp <br> VARIANCE |
| CAMPUS STORE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Textbooks |  | 960,000 |  | 443,223 | 46.17\% |  | 800,000 |  | 421,608 | 52.70\% | $(160,000)$ | $(21,615)$ | 6.53\% |
| Supplies |  | 136,000 |  | 71,230 | 52.38\% |  | 126,000 |  | 64,904 | 51.51\% | $(10,000)$ | $(6,326)$ | (0.86\%) |
| Concession Commission |  | 1,500 |  | 690 | 45.99\% |  | 1,500 |  | 643 | 42.87\% | 0 | (47) | (3.12\%) |
| Other |  | 11,000 |  | 7,523 | 68.39\% |  | 13,000 |  | 9,441 | 72.62\% | 2,000 | 1,918 | 4.23\% |
| Total Revenue | \$ | 1,108,500 | \$ | 522,666 | 47.15\% | \$ | 940,500 | \$ | 496,596 | 52.80\% | (\$168,000) | $(\$ 26,070)$ | 5.65\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 191,365 |  | 115,477 | 60.34\% |  | 231,365 |  | 110,775 | 47.88\% | 40,000 | $(4,702)$ | (12.46\%) |
| Contracted Services |  | 8,000 |  | - | 0.00\% |  | 5,000 |  | 4,915 | 98.30\% | $(3,000)$ | 4,915 | 98.30\% |
| Materials and Supplies |  | 1,400 |  | 698 | 49.84\% |  | 1,700 |  | 274 | 16.12\% | 300 | (424) | (33.71\%) |
| Utilities |  | 5,960 |  | 1,769 | 29.68\% |  | 5,100 |  | 2,391 | 46.88\% | (860) | 622.00 | 17.20\% |
| Cost of Goods Sold |  | 884,500 |  | 299,140 | 33.82\% |  | 740,800 |  | 261,414 | 35.29\% | $(143,700)$ | $(37,727)$ | 1.47\% |
| Other |  | 15,100 |  | 3,948 | 26.15\% |  | 8,000 |  | 3,745 | 46.82\% | $(7,100)$ | (203) | 20.67\% |
| Total Expense | \$ | 1,106,325 | \$ | 421,032 | 38.06\% | \$ | 991,965 | \$ | 383,514 | 38.66\% | (\$114,360) | $(\$ 37,518)$ | 0.61\% |
| Income (Loss)-Bookstore | \$ | 2,175 |  | \$101,634 |  |  | (\$51,465) |  | \$113,082 |  |  |  |  |
| Gross Margin |  |  |  | 43\% |  |  |  |  | 47\% |  |  |  |  |


|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget $\$$ VARIANCE | FY22-23 Actual \$ VARIANCE | $\begin{array}{\|c\|} \hline \text { FY22-23 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 103,000 |  | 93,093 | 90.38\% |  | 203,000 |  | 131,401 | 64.73\% | 100,000 | 38,307 | (25.65\%) |
| Catering |  | 35,000 |  | 52,640 | 150.40\% |  | 130,000 |  | 82,864 | 63.74\% | 95,000 | 30,224 | (86.66\%) |
| Vending |  | 8,000 |  | 4,963 | 62.04\% |  | 11,000 |  | 2,572 | 23.38\% | 3,000 | $(2,391)$ | (38.65\%) |
| Miscellaneous |  | - |  | - | 0.00\% |  | - |  | 65 | 0.00\% | - | 65 | 0.00\% |
| Total Revenue |  | \$146,000 |  | \$150,696 | 103.22\% |  | \$344,000 |  | \$216,902 | 63.05\% | \$198,000 | \$66,206 | (40.16\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 106,236 |  | 121,444 | 114.32\% |  | 275,000 |  | 179,397 | 65.24\% | 168,764 | 57,953 | (49.08\%) |
| Contracted Services |  | 10,000 |  | 3,066 | 30.66\% |  | 11,000 |  | 11,021 | 100.19\% | 1,000 | 7,956 | 69.54\% |
| Materials and Supplies |  | 5,500 |  | 2,132 | 38.77\% |  | 8,500 |  | 3,945 | 46.41\% | 3,000 | 1,812 | 7.64\% |
| Utilities |  | 23,300 |  | 11,360 | 48.76\% |  | 32,000 |  | 9,820 | 30.69\% | 8,700 | $(1,540)$ | (18.07\%) |
| Cost of Goods Sold |  | 85,350 |  | 95,183 | 111.52\% |  | 205,000 |  | 156,580 | 76.38\% | 119,650 | 61,397 | (35.14\%) |
| Other |  | 11,800 |  | 5,207 | 44.13\% |  | 12,500 |  | 7,931 | 63.44\% | 700 | 2,724 | 19.32\% |
| Total Expense |  | \$242,186 |  | \$238,392 | 98.43\% |  | \$544,000 |  | \$368,693 | 67.77\% | \$301,814 | \$130,301 | (30.66\%) |
| Income (Loss)-Food Service |  | $(\$ 96,186)$ |  | $(\$ 87,695)$ |  |  | (\$200,000) |  | $(\$ 151,791)$ |  |  |  |  |
| Gross Margin |  |  |  | 37\% |  |  |  |  | 28\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 57,700 |  | 21,679 | 37.57\% |  | 120,000 |  | 147,532 | 122.94\% | 62,300 | 125,853 | 85.37\% |
| Wet Lab Rental |  | - |  | 3,432 | 0.00\% |  | - |  | 25,640 | 0.00\% | - | 22,208 | 0.00\% |
| Total Revenue | \$ | 57,700 | \$ | 25,112 | 43.52\% | \$ | 120,000 | \$ | 173,172 | 144.31\% | \$62,300 | \$148,060 | 100.79\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 57,531 |  | 53,142 | 92.37\% |  | 140,000 |  | 63,458 | 45.33\% | 82,469 | 10,316 | (47.04\%) |
| Contracted Services |  | 3,000 |  | 3,690 | 123.00\% |  | 21,000 |  | 15,082 | 71.82\% | 18,000 | 11,392 | (51.18\%) |
| Materials and Supplies |  | - |  | 17,556 | - |  | 21,000 |  | 3,822 | 0.00\% | 21,000 | $(13,734)$ | - |
| Communication |  | 1,350 |  | - | 0.00\% |  | 1,350 |  | - | 0.00\% | 0 | 0 | 0.00\% |
| Utilities |  | 61,000 |  | 22,337 | 36.62\% |  | 62,000 |  | 30,193 | 48.70\% | 1,000 | 7,856 | 12.08\% |
| Other |  | - |  | - | - |  | - |  | 12,527 | - | - | 12,527 | - |
| Total Expense | \$ | 122,881 | \$ | 96,725 | 78.71\% | \$ | 245,350 | \$ | 125,083 | 50.98\% | \$122,469 | \$28,357 | (27.73\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 65,181)$ |  | $(\$ 71,614)$ |  |  | (\$125,350) |  | \$48,089 |  |  |  |  |
| Net Profit Margin |  |  |  | -285\% |  |  |  |  | 28\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | (\$159,192) |  | $(\$ 57,675)$ |  |  | $(\$ 376,815)$ |  | \$9,380 |  |  |  |  |

